## Articles

Siblings and the psychosocial  
Juliet Mitchell  
1

What do Participants learn at Group Relations Conferences?  
Tracey Wallach  
13

Virtual Experiences in Groups: @-factor, Scren Bridge Phenomena and “Onlined” Effect  
Glòria Mateu I Vives and Nerea Blanqué  
39

The Manic Culture of the Post-9/11 Airline Industry in America  
Amy L. Fraher  
53

Succession as Strategic Space in Family Capitalism: A Founder to Third Generation Succession Case Explored  
Gry Osnes  
76

Metaphoric Processes and Organisational Change: A Contemporary Psychoanalytic Perspective  
Michael A Diamond  
104

Leading Organisations Without Boundaries: “Quantum” Organisation and the Work of Making Meaning  
Philip Boxer  
130

Creativity: The Political, Social and Political Risks  
Lionel Stapley  
154

## Speaking Out

The Meaning of Work in the Twenty-first Century: A Spiritual Perspective  
Naftali Brawer  
168

## Soundings

OPUS Global Report 2014  
Lionel F. Stapley, Evangelia Laimou and Antonio Sama  
178
Book Reviews

Reading Minds: a Guide to the Cognitive Neuroscience Revolution
by Michael Moskowitz
Nigel Williams 203

Lost in Transmission: Studies of Trauma Across Generations
edited by M. Gerard Fromm
Dorit Szykierski 209

Obituaries

W. Gordon Lawrence
20 January 1934 – 27 December 2013
Julian Manley 214

Branka Pecotic
13 October 1951 – 26 January 2014
Olya Khaleelee 217

Notes on Contributors 219

Notes for Contributors 225
## Contents

### Articles

Authority Relations in Group Relations Conferences and in ‘Real Life’
Group Relations Conferences – Danish Design I
Ulla Charlotte Beck and Steen Visholm 227

Learning from Experience
Group Relations Conferences – Danish Design II
Ulla Charlotte Beck and Steen Visholm 238

Working with New Designs
Group Relations Conferences – Danish Design III
Ulla Charlotte Beck and Steen Visholm 250

Coaching the Faltering Executive
William P. Macaux 264

Social Sharing of Private Emotions Within a Group:
the case of Positive and Negative Emotions
Inju Yang 285

Gordon Lawrence’s Social Dreaming Matrix: Background, Origins,
History and Developments
Julian Manley 322

Good Enough Leadership: a Mode of Leadership
Howard F. Stein and Seth Allcorn 342

The Oedipal as a Defence against the Sibling
Servaas van Beekum 367

### Speaking Out

Are we, Social Scientists, Neglecting Humanness in Organisation?
A Manifesto
Leopold Vansina 379

Global Development and Innovation in Group Relations
Olya Khaleelee and Kathy White 399

### Book Review
<table>
<thead>
<tr>
<th>Title</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>An Introduction to Workplace Bullying by Sheila White Richard Morgan-Jones</td>
<td>426</td>
</tr>
<tr>
<td>Notes on Contributors</td>
<td>432</td>
</tr>
<tr>
<td>Notes for Contributors</td>
<td>437</td>
</tr>
</tbody>
</table>