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| Friday 18 | | | | | | | |
| 09.00 – 09.30 | Registration and coffee | | | | | | |
| 09.30 – 11.00 | Keynote paper (Room 1) Tom Gilmore – Challenges for physicians in formal leadership roles: Silos in the mind. Chaired by Renate Bugge | | | | | | |
| 11.00 – 11.30 | Coffee | | | | | | |
| 11.30 – 12.45 | Discussion Groups (Rooms 1–7) | | | | | | |
| 12.45 – 14.00 | Lunch served in The Hotel Restaurant | | | | | | |
| 14.00 – 15.30 | Room 1 | Room 2 | Room 3 | Room 4 | Room 5 | Room 6 | Room 7 |
| Parallel papers | Nuno Torres | Heather Cairns-Lee | Val Huet & Neil Springham | Jan Baker | Laima Serksnyte & Rodney Sappington | Paul. Regan | Para Ambardar |
| Session 1 | Suicide as a group disease; messianic hope and epidemics of voluntary death | Symbols of group life – or the underground dynamics of managerial group life | Working with humiliated fury: the legacy of narcissism and shame dynamics in public organisations | The very small group: its role and function in the 'system in the mind' | Reflections on persons in organizational and technoscientific change: resistances to new societal paradigm | Broad based organising – an approach to active and reflective citizenship | Women's envy in the workplace: contexts and consequences |
| Facilitator | Judith Ward | Marie Kane | Jacqueline Sirota | Frans Cilliers | Leslie Boydell | Sophie Clarke | Aideen Lucey |
| 15.30 – 16.00 | Tea | | | | | | |
| 16.00 – 17.30 | Room 1 | Room 2 | Room 3 | Room 4 | Room 5 | Room 6 | Room 7 |
| Parallel papers | Louisa Brunner & Ilana Litvin | Philip Stokoe & Jina Barrett | Britta Hogberg, | Lindsey Nicholls | Angela Foster | Beth Neustadt | John Diamond, |
| Session 2 | The life cycle of an organisation: OFEK from inception to adulthood. | Short course intervention for care professionals | Democracy, peer culture and group relations | 'Touching the void' – mountains as transitional objects: climbing as a defence against dependency | Basic assumption Me-ness in clinical teams struggling to meet policy demands and the implications for team leadership | Attachment at work | Group relations, learning and change as themes in the development of the Mulberry Bush School |
| Facilitator | Stephanie Segal | Andrew Collie | David Lawlor | Augustine Sagoe | Jan McHugh | Branka Pecotic | Terry Martin |
| 17.30 – 18.15 | Plenary Discussion – Paul Hoggett will lead 'a discussion about what we have learned on the day, to stimulate further thoughts and reflections' | | | | | | |
| 18.30 – 20.00 | Free Reception – Rooms 2 and 3 | | | | | | |

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| Saturday 19 | | | | | | | |
| 09.00 – 09.30 Coffee | | | | | | | |
| 09.30 – 11.00 Keynote paper (Room 1) Wesley Carr & Edward Shapiro – “Those people were some kind of solution...” Can society in any sense be understood? Chaired by Evelyn Cleavely | | | | | | | |
| 11.00 – 11.30 Coffee | | | | | | | |
| 11.30 – 12.45 Discussion Groups (Rooms 1–7) | | | | | | | |
| 12.45 – 14.00 Lunch served in The Hotel Restaurant | | | | | | | |
| 14.00 – 15.30 Parallel papers Session 3 Facilitator | Room 1 Angela Eden & Martin Honeywell Eden & Honeywell Herb Hahn | Room 2 Iliia Maltezou, Simone Mallett, Michael Gopfert & Sattish Harbance-Singh The process of redevelopment of services within the contemporary NHS John Wilkes | Room 3 James Slater & Lindsay Stewart Sick as a parrot – “It is not dead it is resting?!”. The loss of attachment and meaning in the workplace Stewart Beever | Room 4 Jinette De Gooijer Hatred of the group Lars Gustafsson | Room 5 Gianpietro Petriglieri & Jennifer Hurd The experience of becoming. Management development as a transformational space David Haslam | Room 6 Dimitris Vonofakos Destructiveness and social defence systems: an empirical study in psychiatric institutions Jan Baker | Room 7 Judith Ward ‘Through a glass, darkly’: the capacity for disillusionment in NHS leadership Jina Barrett |
| 15.30 – 16.00 Tea | | | | | | | |
| 16.00 – 17.30 Parallel papers Session 4 Facilitator | Room 1 Jim Krantz & Larry Gould The decline of sentience in global organizations Halina Brunning | Room 2 Richard Morgan – Jones Regression and desire as sources of authority for the health of followers and ‘retainment’ for the work task Carole Eigen | Room 3 Vega Roberts The ‘corruption ceiling’: some evolving hypotheses about leadership, followership and engagement in human service organisations Wendy Bolton | Room 4 Jean Neumann Downsides to super-ego driven organisational development Declan Fitzsimons | Room 5 Debra Noumair & Barbara Winderman From club to organisation: transforming the A. K. Rice Institute Phillip Boxer | Room 6 Marianna Fotaki, Choice for all or health for all? A psychodynamic exploration of health policy formulation in the British National Health System Ursula Murray | Room 7 Bennett Roth Second thoughts on ground zero Aideen Lucey |
| 17.30 – 18.15 Plenary Discussion - Paul Hoggett will lead ‘a discussion about what we have learned on the day, to stimulate further thoughts and reflections’ | | | | | | | |